

LIST OF TABLES

2.1	Overview of the Starlink Satellite Constellation as of June 2025. . .	13
2.2	Indonesian Satellites.	25
2.3	Telkomsat Satellite Fleet.	26
2.4	PSN Satellite Fleet.....	27
2.5	PT MNC Sky Vision Tbk Satellite Fleet.	27
2.6	Comparison of GSO and NGSO.....	33
2.7	Capacity and usage across operators in Indonesia.	35
2.8	List of Indonesian Satellites and Operators by Orbital Slot, Purpose, Operational Lifespan, Coverage and Technology.....	36
2.9	TOWS matrix.	45
3.1	Data Sources Used for Forecasting.....	50
3.2	Competitive Landscape Analysis Parameters	51
3.3	SWOT – Strengths (Internal).....	53
3.4	SWOT – Weaknesses (Internal).....	53
3.5	SWOT – Opportunities (External).....	54
3.6	SWOT – Threats (External).....	54
3.7	SWOT matrix.	54
4.1	Current Market.	55
4.2	Satellite Transponder Market Dynamics	56
4.3	Satellite capacities, including current and future satellite (2).	69
4.4	Satellite capacities, including current and future satellite (2).	69
4.5	List Satellite.....	70
4.6	List of foreign satellites still under evaluation (position Febru- ary 2025) https://www.postel.go.id/artikel-hak-labuh-data-dan- informasi-70-2219	73
4.7	List of foreign satellites that fulfill the requirements for porting rights (position february 2025).....	73
4.8	Shifts in Consumer Preferences.....	77
4.9	Shifts in Business Models	77
4.10	Implications of Market Shifts	77
4.11	Key Issues and Recommendations from Satellite Industry Operators	85

4.12 Principles of Satellite Filing to ITU (1).....	90
4.13 Principles of Satellite Filing to ITU (2).....	91
4.14 Principles of Satellite Filing to ITU (3).....	92
4.15 SWOT Analysis for Indonesian Satellite Operators	95
4.16 SWOT Analysis for Satellite Regulators in Indonesia.....	96
4.17 TOWS For Indonesian Satellite Operators	97
4.18 TOWS for Satellite Regulators in Indonesia.....	97
4.19 Regulatory Recommendations for Domestic Satellite Operators	98
4.20 Regulatory Recommendations for Satellite Regulators	99