

## DAFTAR TABEL

Tabel 1. 1 Hasil Identifikasi Seven waste pada unit ABC .....	3
Tabel 1. 2 Alternatif Solusi .....	9
Tabel 2. 1 Seven Waste .....	21
Tabel 2. 2 Pencapaian Tingkat Sigma.....	24
Tabel 2. 3 Deskripsi 5S .....	27
Tabel 2. 4 Tabel Perbandingan Maturity Project Management.....	28
Tabel 2. 5 Level 2 - Life Cycle.....	30
Tabel 2. 6 Level 3 – Karakteristik .....	31
Tabel 2. 7 Perbandingan Maturity Lean.....	34
Tabel 2. 8 Perbandingan Jenis Assessment Tools .....	38
Tabel 2. 9 Six Sigma Improvement Project in a Concrete Block Plant .....	40
Tabel 2. 10 Six Sigma implementation through DMAIC: a case study.....	41
Tabel 2. 11 Using Six Simga DMAIC for Lean Project Management in Education: a case study in German Kindergarten .....	42
Tabel 2. 12 Practical Application of Six Sigma Methodology to Reduce Defect in a Pakistan Manufacturing Company .....	43
Tabel 2. 13 Development of Lean Enterprise Transformation Maturity Model ...	44
Tabel 2. 14 Tingkat Kematangan Manajemen Proyek: Survei di Beberapa Tempat di Indonesia .....	45
Tabel 3. 1 Wawancara.....	49
Tabel 3. 2 Level Maturity Kerzner .....	50
Tabel 3. 3 Section I - Enterprise Transformation/Leadship .....	51
Tabel 3. 4 Section II: Lifecycle Processes .....	51
Tabel 3. 5 Section III: Enabling Infrastructure.....	52
Tabel 3. 6 Identifikasi Komponen Sistem Terintegrasi .....	57
Tabel 4. 1 WBS Dictionary .....	60
Tabel 4. 2 Stakeholder Register.....	61
Tabel 4. 3 Hasil Kuesioner Kerzner Level 1 .....	62
Tabel 4. 4 Hasil Kuesioner Kerzner Level 2 .....	62
Tabel 4. 5 Hasil Kuesioner Kerzner Level 3 .....	63
Tabel 4. 6 Hasil Kuesioner Kerzner Level 4 .....	63
Tabel 4. 7 Hasil Kuesioner Kerzner Level 5 .....	63
Tabel 4. 8 Stakeholder Register.....	65
Tabel 4. 9 SIPOC.....	66
Tabel 4. 10 Hasil Identifikasi dan Pengkategorian Waste .....	71
Tabel 4. 11 Tipe dan Persentase Setiap Waste .....	74
Tabel 4. 12 Frekuensi Munculnya Waste.....	76
Tabel 4. 13 Total Defect yang Terjadi dalam Program .....	77
Tabel 4. 14 5S – Persiapan Program yang Kurang Matang .....	79
Tabel 4. 15 5S - SDM yang Kurang .....	80
Tabel 4. 16 5S - Pembagian Beban Kerja yang Tidak Merata.....	80

Tabel 4. 17 5S - Kurangnya Reminder saat Briefing.....	80
Tabel 4. 18 5S - Kurangnya Peninjauan Ulang Terkait Informasi yang Akan didistribusikan .....	81
Tabel 4. 19 Kurangnya Arahan dan Informasi Mengenai Scope, Requirement dan Activity Proyek.....	81
Tabel 4. 20 5S - Kurangnya Pelatihan Kemampuan Tim Terkait dengan Jenis Pelaksanaan Program .....	81
Tabel 4. 21 5S – Permintaan yang Tidak Terdefinisi Dengan Baik di Awal Pelaksanaan Program .....	82
Tabel 4. 22 Improvement Roadmap Plan.....	82
Tabel 5. 1 Verifikasi Hasil Rancangan .....	87
Tabel 5. 2 Validasi Hasil Rancangan.....	88
Tabel 5. 3 Deskripsi Poin - Common Language .....	89
Tabel 5. 4 Analisis Level 1 - Common Language .....	90
Tabel 5. 5 Deskripsi Poin - Common Processes.....	92
Tabel 5. 6 Analisis Level 2 - Common Prosesess .....	92
Tabel 5. 7 Deskripsi Poin - Singular Methodology .....	93
Tabel 5. 8 Analisis Level 3 - Singular Methodology .....	94
Tabel 5. 9 Deskripsi Poin - Quantitative Benchmarking .....	96
Tabel 5. 10 Deskripsi Poin - Qualitative Benchmarking .....	96
Tabel 5. 11 Deskripsi Poin - Combined Scores.....	96
Tabel 5. 12 Hasil Level 4 - Benchmarking .....	97
Tabel 5. 13 Deskripsi Poin - Continous Improvement .....	97
Tabel 5. 14 Hasil Level 5 – Continous Improvement.....	98
Tabel 5. 15 Kriteria Keputusan LESAT.....	98
Tabel 5. 16 Pengelompokan Hasil Perhitungan LESAT.....	102