

## DAFTAR ISI

ABSTRAK .....	i
<i>ABSTRACT</i> .....	iii
LEMBAR PENGESAHAN .....	v
LEMBAR PERNYATAAN ORISINALITAS .....	vi
KATA PENGANTAR .....	vii
DAFTAR ISI .....	ix
DAFTAR GAMBAR .....	xiii
DAFTAR TABEL .....	xv
DAFTAR LAMPIRAN .....	xvii
DAFTAR ISTILAH .....	xviii
Bab I PENDAHULUAN .....	1
I.1 Latar Belakang .....	1
I.2 Perumusan Masalah .....	4
I.3 Tujuan Penelitian .....	4
I.4 Batasan Penelitian .....	5
I.5 Manfaat Penelitian .....	5
I.6 Sistematika Penelitian .....	6
Bab II TINJAUAN PUSTAKA .....	8
II.1 Enterprise Architecture .....	8
II.2 Enterprise Architecture Frameworks .....	9
II.2.1 The Open Group Architecture Framework (TOGAF) .....	9
II.3 Perbandingan Antar Enterprise Architecture Frameworks .....	11
II.4 Tools Pengembangan Enterprise Architecture Frameworks .....	13
II.5 Alasan Pemilihan Enterprise Architecture Framework .....	14
II.6 Business Process Model and Notation (BPMN) .....	15
II.7 Budget Planning (Perencanaan Anggaran) .....	17
II.8 Budget Controlling (Pengendalian Anggaran) .....	18
II.9 Penelitian Terdahulu .....	19
Bab III METODOLOGI PENELITIAN .....	26
III.1 Model Konseptual .....	26

III.2	Sistematika Penyelesaian Masalah .....	28
III.2.1	Tahap Inisiasi .....	32
III.2.2	Tahap Identifikasi.....	32
III.2.3	Tahap Analisis dan Perancangan .....	33
III.2.4	Tahap Kesimpulan dan Saran.....	41
III.3	Pengumpulan Data .....	41
III.4	Pengolahan Data.....	43
III.5	Metode Evaluasi .....	43
Bab IV	IDENTIFIKASI DAN PERSIAPAN .....	44
IV.1	Identifikasi Objek Penelitian .....	44
IV.1.1	Profil Objek Penelitian .....	44
IV.1.2	Tujuan Objek Penelitian.....	45
IV.1.3	Visi .....	45
IV.1.4	Misi .....	45
IV.1.5	Nilai Perusahaan.....	46
IV.1.6	Key Performance Indicator .....	46
IV.1.7	Rencana Jangka Panjang .....	48
IV.1.8	Struktur Organisasi .....	49
IV.2	Kondisi Aplikasi Eksisting.....	51
IV.3	Gambaran Proses Bisnis Eksisting.....	52
IV.4	Permasalahan Eksisting Perusahaan .....	52
Bab V	ANALISIS DAN PERANCANGAN .....	54
V.1	Preliminary Phase.....	54
V.1	Principle Catalog.....	54
V.2	Architecture Vision .....	63
V.2.1	Stakeholder Map Matrix .....	63
V.2.2	Value Chain Diagram.....	69
V.2.3	Solution Concept Diagram.....	69
V.2.4	Goal Diagram .....	71
V.2.5	Goal Catalog.....	72
V.2.6	Requirement Catalog.....	77
V.3	Business Architecture .....	82

V.3.1	Business Architecture Requirement .....	82
V.3.2	Business Footprint Diagram.....	83
V.3.3	Goal/Objective/Requirement Catalog .....	84
V.3.4	Business Interaction Matrix .....	87
V.3.5	Functional Decomposition Diagram .....	118
V.3.6	Business Model Diagram .....	119
V.3.7	Business Service/Function Catalog.....	119
V.3.8	Organization/Actor Catalog .....	121
V.3.9	Role Catalog.....	122
V.3.10	Actor/Business Process Matrix .....	131
V.3.11	Process/Event/Control/Product Catalog.....	132
V.3.12	Service Catalog .....	139
V.3.13	Organizational Process Diagram.....	139
V.3.13.1	Business Process Overview Diagram .....	142
V.3.13.2	Process Flow Diagram .....	144
V.3.13.3	Process Flow Target Diagram.....	147
V.3.14	Gap Analysis Business Architecture .....	156
V.4.	Information System Architecture .....	158
V.4.1	Data Architecture .....	158
V.4.1.1	Data Architecture Requirement.....	158
V.4.1.2	Data Entity / Data Component Catalog.....	158
V.4.1.3	Data Entity / Business Function Matrix .....	161
V.4.1.4	Application / Data Matrix .....	163
V.4.1.5	Conceptual Data Diagram .....	165
V.4.1.6	Logical Data Diagram .....	167
V.4.1.7	Data Dissemination Diagram .....	168
V.4.1.8	Gap Analysis Data Architecture.....	170
V.4.2	Application Architecture.....	174
V.4.2.1	Application Architecture Requirement .....	174
V.4.2.2	Application Portfolio Catalog .....	174
V.4.2.3	Application Interface Catalog .....	175
V.4.2.4	Application/ Function Matrix.....	177

V.4.2.5 Application / Role Matrix .....	179
V.4.2.6 Application Interaction Matrix.....	180
V.4.2.7 Application Communication Diagram .....	181
V.4.2.8 Application Use Case Diagram .....	182
V.4.2.9 Gap Analysis Application Architecture .....	184
V.5. Technology Architecture .....	185
V.5.1 Technology Architecture Requirement.....	185
V.5.2 Technology Standard Catalog.....	186
V.5.3 Technology Portfolio Catalogue .....	188
V.5.4 Application / Technology Matrix.....	195
V.5.5 Environment and Location Diagram.....	196
V.5.6 Platform Decomposition Diagram .....	197
V.5.7 Gap Analysis Technology Architecture.....	199
V.6. Opportunities and Solutions .....	202
V.6.1 Implementation Factor Assessment and Deduction Matrix.....	202
V.6.2 Consolidate Gap, Solutions, and Dependencies Matrix.....	207
V.6.3 Consolidate and Reconcile Interoperability Requirements.....	214
V.6.4 Project Catalogue .....	216
V.6.5 Project Context Diagram.....	218
V.6.6 Benefit Diagram.....	219
V.7. Migration Planning .....	220
V.7.1 Estimate Value and Risk Estimate.....	221
V.7.2 Valuasi Investasi Proyek TI.....	222
V.7.3 Business Value Assessment.....	223
V.7.4 Prioritas Pembangunan Proyek.....	223
V.7.5 IT Roadmap .....	225
BAB VI KESIMPULAN DAN SARAN .....	227
VI.1 Kesimpulan .....	227
VI.2 Saran.....	229
Lampiran .....	230
Daftar Pustaka .....	xx